

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI.



Scheme of Teaching and Examinations and Syllabus

MASTER OF ARCHITECTURE (CONSTRUCTION PROJECT MANAGEMENT)(ACM)

(Effective from Academic year 2020-21)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI													
Scheme of Teaching and Examinations – 2020 - 21													
M.ARCH CONSTRUCTION PROJECT MANAGEMENT (ACM)													
Choice Based Credit System (CBCS) and Outcome Based Education (OBE)													
I SEMESTER													
Sl. No	Course	Course Code	Course Title	Teaching Hours /Week				Examination					Credits
				Lecture	Studio	Skill Development Activities	Total hours	Duration in hours	CIE Marks	SEE Marks		Total Marks	
										Theory	Viva-voce		
L	S	SDA											
1	PCC	20ACM11	Project Management-1	04	02	02	08	03	40	60	--	100	6
2	PCC	20ACM12	Contract Management	03	02	02	07	03	40	60	--	100	5
3	PCC	20ACM13	Site Organization & Construction Environmental Management	03	--	04	07	03	40	60	--	100	5
4	PSC	20ACM14	Project Appraisal & Project Finance	02	--	04	06	--	40	--	60	100	4
5	PSC	20ACM15	Research Methods	02	--	--	02	--	100	--	--	100	2
6	PEC	20ACM16X	Professional Elective 1	01	02	--	03	--	100	--	--	100	2
7	PSC	20ACM17	PM Softwares 1	01	02	--	03	--	100	--	--	100	2
TOTAL				16	08	12	36	09	460	180	60	700	26
Note: PCC: Professional Core, PSC: Professional Support, PEC: Professional Elective.													
Professional Elective 1													
Course Code under 20CPM16X		Course title											
20ACM161		Special Construction Methods & Techniques											
20ACM162		Construction Demolition and Waste Management											
20ACM163		Disaster Management											
20ACM164		Sustainable Constructions											
1. Studio:													
Students and course instructor/s to involve either individually or in groups to interact together to enhance the learning and application skills.													
The students should interact with construction industry (small, medium and large), understand their problems or foresee what can be undertaken for study in the form of research/ case studies / testing / projects, and for creative and innovative methods to solve the identified problem. The students shall:													
(1) Gain confidence in working along with construction industry professionals.													
(2) Work on different software/s (tools) to simulate, analyse and authenticate the output to interpret and conclude.													
(3) Handle advanced construction equipment and materials to enhance technical talent.													
(4) Involve in case studies and field visits/fieldwork.													
(5) Accustom with the use of standards/codes etc., to narrow the gap between academia and construction industry.													
All activities should enhance student's abilities to employment and/or self-employment opportunities, management skills, Statistical analysis, fiscal expertise, etc.													
2. Skill Development Activities:													
They may be in the form of periodic site visits, guest lectures, conferences and webinars, not a fixed slot in timetables.													
3. Viva voce:													
The viva voce shall be conducted for a duration of 20 minutes (per student) for the subjects listed under viva voce for all the semesters.													

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II SEMESTER													
Sl. No	Course	Course Code	Course Title	TeachingHours /Week				Examination					Credits
				Lecture	Studio	Skill Development Activities	Total hours	Duration in hours	CIE Marks	SEE Marks		Total Marks	
										Theory	Theory		
L	S	SDA											
1	PCC	20ACM21	Project Management-2	04	02	02	08	03	40	60	--	100	6
2	PCC	20ACM22	Project Scope, Schedule & Cost Management	03	02	02	07	03	40	60	--	100	5
3	PCC	20ACM23	Project Resource Management-Material, Equipment & Human Resource Management	03	--	04	07	03	40	60	--	100	5
4	PSC	20ACM24	Management Information System & Communication Management	02	04	--	06	--	40	--	60	100	4
5	PSC	20ACM25	Legal Frame work of Construction	02	--	--	02	--	100	--	--	100	2
6	PEC	20ACM26X	Professional Elective2	01	02	--	03	--	100	--	--	100	2
7	PSC	20ACM27	PM Softwares2	01	02	--	03	--	100	--	--	100	2
TOTAL				16	12	08	36	09	460	180	60	700	26
Note:PCC: Professional Core, PSC: Professional Support, PEC: Professional Elective.													
Professional Elective2													
Course Code under 20CPM25X		Course title											
20ACM261		Project Recovery											
20ACM262		International Project Management											
20ACM263		Project Schedule Management											
20ACM264		Entre preneurship											

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Scheme of Teaching and Examinations – 2020 - 21													
M.ARCH CONSTRUCTION PROJECT MANAGEMENT(ACM)													
Choice Based Credit System (CBCS) and Outcome Based Education (OBE)													
III SEMESTER													
Sl. No	Course	Course Code	Course Title	Teaching Hours /Week				Examination					Credits
				Lecture	Studio	Skill Development Activities	Total hours	Duration in hours	CIEMarks	SEEMarks		Total Marks	
										Theory	Viva voce		
L	S	SD											
1	PCC	20ACM31	Conflict Management & Dispute Resolution	03	02	02	07	03	40	60	--	100	5
2	PCC	20ACM32	Project Risk Management	03	02	02	07	03	40	60	--	100	5
3	PCC	20ACM33	Advanced Construction Techniques	03	--	04	07	03	40	60	--	100	5
4	Project	20ACM34	Dissertation Stage-1	03	02	02	07	--	40	--	60	100	5
5	PSC	20ACM35	Construction Quality & Safety Management	02	--	--	02	--	100	--	--	100	2
6	PEC	20ACM36X	Professional Elective 3	01	02	--	03	--	100	--	--	100	2
7	Internship	20ACM37	Professional Training / Internship	(Completed during the intervening vacation between II and III semesters.)				--	--	--	100	100	4
TOTAL				15	08	10	33	09	360	180	160	700	28
Note: PCC: Professional Core, PSC: Professional Support, PEC: Professional Elective.													
Professional Elective 3													
Course Code under 20CP M35X		Course title											
20ACM361		Facility Management											
20ACM362		Real Estate Management											
20ACM363		Infrastructure Management–Airports, Tunnelling Marine / Offshore Construction											
20ACM364		Value Engineering in Construction Management											

Note:

1. Dissertation Stage-1: Students in consultation with the guide/co-guide if any, shall pursue literature survey and complete the preliminary requirements of selected Project work. Each student shall prepare relevant introductory project document and present a seminar.

CIE marks shall be awarded by a committee comprising of Dean, PG course/HoD and Guide/co-guide of the department. The CIE marks awarded for Dissertation Stage -1, shall be based on the evaluation of Dissertation Report, Dissertation Presentations skill and performance in Question-and-Answer session in the ratio 50:25:25.

SEE (University examination) shall be as per the University norms.

2. Internship Requirements: All the students have to undergo mandatory internship of 8 weeks during the vacation between II and III semesters. A University examination shall be conducted during III semester and the prescribed internship period shall be counted for the same semester. Internship shall be considered as a head of passing and shall be considered for the award of degree. The students are required to submit periodic progress reports of the internship undertaken.

3. Internship Assessment: CIE marks shall be awarded by a committee comprising of Dean and PG course/HoD. The CIE marks awarded for Internship, shall be based on the evaluation of Internship Report, Internship Presentation skill and performance in Question-and-Answer session in the ratio 50:25:25. Those, who have not pursued /completed the internship shall be declared as fail in internship course and have to complete the same during subsequent University examinations after

VISVESVARAYATECHNOLOGICALUNIVERSITY,BELAGAVI												
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21M.ARCHCONSTRUCTIONPROJECTMANAGEMENT(ACM)												
Choice Based Credit System (CBCS) and OutcomeBasedEducation(OBE)												
IVSEMESTER												
Sl. No	Course	CourseCode	CourseTitle	TeachingHours /Week				Examination				Credits
				Lecture	Studio	Skill Development	Totalhours	Durationinhours	CIEMarks	SEEMarksVivavoice	TotalMarks	
				L	S	SDA						
1	Project	20ACM41	Dissertation Stage-2	12	06	10	28	--	40	60	100	20
TOTAL				12	06	10	28	--	40	60	100	20
<p>Note:</p> <p>1. DissertationStage-</p> <p>2:CIEmarksshallbeawardedbyacommitteecomprisingofPrincipal/Dean,PGCoordinator/HOD and Guide/Co-guideof the department. The CIE marks awarded for Dissertation Stage 2, shall be basedon the evaluation of Dissertation Report, Dissertation Presentation skill and performance in Question-and-Answer sessionintheratio 50:25:25.</p> <p>SEE shall be at the end of IV semester. Dissertation work evaluation and Viva-Voce examination (SEE), after satisfyingtheplagiarismcheck,shallbeaspertheUniversitynorms.</p>												



PROJECT MANAGEMENT-1			
CourseCode	20ACM11	CIEMarks	40
TeachingHours/Week(L:S:SDA)	4:2:2	SEEMarks	60
Credits	06	ExamHours	03
Module-1			
IntroductiontoProject,itsStagesandConstructionProjectmanagement:Project,Organization,needforanagementofbuilding/constructionprojects,PrinciplesandObjectivesofProjectManagement,briefunderstandingaboutstudyareasinProjectManagement.TypesofConstructionProjects.Project,programandportfoliomanagement.			
Module-2			
BASICS OF PROJECT MANAGEMENT: Project Life Cycle, Types of projects, Phase of project, projectmanagement and its relevance, stakeholders of a project, structure of project organization, management levels,Failuresandsuccessofaproject			
Module-3			
Roles of Project Manager: Roles & Responsibilities of Project/ Construction Managers, Scope Management inConstruction:ScopePlanning,Definition,VerificationandControlProjectManagementStages:Projectplanning,projectschedulingandprojectcontrolling			
Module-4			
PROJECT PLANNING& SCHEDULING: Introduction, Time Cost and Resource management, projectplanning,WorkBreakdownStructure(W.B.S.),Planningterminologies,NetworkTheories-CPM,PERT,Projectcrashing			
Module-5			
PROJECTMONITORINGANDCONTROL:Introduction,Scopeverification&control,Schedulecontrol,Cost control,Qualitycontrol,Performancereporting,Riskcontrolandcontractadministration			
Note: Theabovetopicsshallbesupplementedwithsitevisits tomarqueeprojectswithinandoutsidethe country.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:disseminatetheapplicationofProjectManagementinvariousphasesofprojectembracingProjectManagementprocesses.			
Questionpaperpattern: TheSEEquestionpaperwillbesetfor100marksandthemarksscoredwillbe proportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequalmarks. • Eachfullquestionisfor20marks. • Therewillbetwofullquestions(withamaximumoffoursubquestions)fromeachmodule. • Eachfullquestioncanhavesubquestionscoveringallthetopicsunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingonefullquestionfromeachmodule. 			

References

- AssociationforProjectManagement,2012.*APMbodyofknowledge*.Buckinghamshire:AssociationforProjectManagement.
- Guide,A.,2017.*ProjectManagementBodyofKnowledge(PMBOK®GUIDE)*.ProjectManagementInstitute.
- Dr.K.G.KrishnamurthyandS.V.Ravindra,2008.*ConstructionandProjectManagement*.
- Hendrickson,C.,Hendrickson,C.T.andAu,T.,1989.*Projectmanagementforconstruction:Fundamentalconceptsforowners,engineers,architects,andbuilders*.ChrisHendrickson.
- Chris,H.,2003.*ProjectManagementforConstruction:FundamentalConceptsforOwners,Engineers,ArchitectsandBuilders*. Departmentof CivilandEnvironmentalEngineering.
- Punmia,B.C.andKhandelwal,K.K.,2002.*ProjectPlanningandControlwithPERT&CPM*.Firewallmedia.
- Jha,K.N.,2015.*ConstructionProjectManagement:TheoryandPractice*.PearsonEducationIndia.
- Chitkara,K.K.,1998.*Constructionprojectmanagement*.TataMcGraw-HillEducation.

CONTRACT MANAGEMENT			
CourseCode	20ACM12	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:2:2	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
CONSTRUCTION CONTRACTS: Indian Contract Act (1872): Definition of the contract as per the ACT.Valid,Voidable,Voidcontracts,Objectivesoftheact. Clauses1to75- Contractformation,contractperformance,validexcusesfornon- performance,Breachofcontract,effectsofbreach-understandingthe clausesandapplyingthentosituations/scenariosonconstructionprojects.			
Module-2			
CONTRACTFORMATION:Standardformsofcontracts,methodsofinvitingtenders,pre-bidmeetings,pre- qualificationsystem,scrutinyoftendersandcomparativestatement.			
Module-3			
CONTRACTFORMATION:conditionsofcontracts,contractswithvariousstakeholdersonamajorconstructionp roject,contractpricingbytheclient,projectmanagementconsultantsandthecontractor,contractperformance, contractcorrespondenceandcontract closure			
Module-4			
CONTRACTCONDITIONS:a)GeneralconditionandParticularconditions,b)ConditionsofMinistryofStatisticsan dProgram Implementation- GovernmentofIndia.Modelformsofcontract.			
Module-5			
FIDIC: ICE conditions-Introduction, FIDIC conditions- evolution of FIDIC document, types based on whetherdesign is of employer or contractor, Design & Build contract, EPC contract, short forms of contract- ColourCode.VariousconditionsofRedBook.			
Note: Theabovetopicsshallbesupplementedwithsitevisits tomarquee projects within and outside the country.			
Courseoutcomes: Attheendofthecourse thestudentwillbe ableto:understandthenecessities ofa contractanditsmanagementapplications.			
Questionpaperpattern: TheSEEquestionpaperwillbesetfor100marksandthemarksscoredwillbe proportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequalmarks. • Eachfullquestionisfor20marks. • Therewillbetwofullquestions(withamaximumoffoursbquestions)fromeachmodule. • Eachfullquestioncanhavesubquestionscoveringallthetopicsunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingonefullquestionfromeachmodule. 			

References

- Clough, R.H., Sears, G.A., Sears, S.K., Segner, R.O. and Rounds, J.L., 2015. *Construction Contracting: A Practical Guide to Company Management*. John Wiley & Sons.
- Building and Engineering contracts Law and Practice by P.C. Makranda
- Digest of Indian Contract Act 1872 (2011 onwards)
- Law of contract Part I and Part II, Dr. R.K. Bangia - 2005 Edition, Allahabad Law Agency
- Standard General Conditions for Domestic Contracts - 2001 Edition - Published by Ministry of Statistics and Program Implementation, Government of India.
- FIDIC Document (1999).

SITE ORGANISATION & CONSTRUCTION ENVIRONMENTAL MANAGEMENT			
CourseCode	20ACM13	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:0:4	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
Demolition. Thesite(LayoutandOrganization).Siteinputsplanning.Siteworksplanning,Temporaryconstruct ionlighting.Electricityonbuildingsite.Winter and MonsoonConstruction.			
Module-2			
Sitecostcontroltechniques.Sitequalitycontroloperations,Qualitycontrolofconcretingandsteel.Improving site productivity.Siteaccounts.			
Module-3			
Anintegrativemethodology&Effectivepreventionatpre- constructionstage:LocalregulationofCEM.Qualitativeanalysisofconstructionpollution.Constructionpollutio nmeasurements.Projectschedulingtogetherwith EM using CPI. A pseudo-resource approach for CPI levelling. CPI levelling using GA. Introduction toDEMAPandDEMAN. CEMreports. Sitewastematerial managementplan			
Module-4			
Effective control at construction stage: General construction waste. CEM construction technologies. CEMmaterials. Management methods. Incentive reward programs. Barcoding technologies in CEM. Addressing airquality in the CEMP. Addressing noise in the CEM. Site contamination. Addressing water quality in the CEM.Implementation of environmental reportduringconstruction.			
Module-5			
Effectivereductionatpost- construction:Contaminatedlandremediation.Salvaging,Recycling.Disposingofnon- hazardousdemolitionandconstructionwaste.Wastageauditatsite.Onlinewasteexchangeapproachplan.			
Note: Theabovetopicsshallbesupplementedwithsitevisits tomarqueeprojectswithinandoutsidethe country.			
Courseoutcomes: At the end of the course the student will be able to: understand the management of site at various conditions andtobe aware of theenvironmentalimpacts ofConstructionand methodsofmitigation			
Questionpaperpattern: TheSEEquestionpaperwillbesetfor100marksandthemarksscoredwillbe proportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequalmarks. • Eachfullquestionisfor20marks. • Therewillbetwofullquestions(withamaximumoffoursubquestions)fromeachmodule. • Eachfullquestioncanhavesubquestionscoveringallthetopicsunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingonefullquestionfromeachmodule. 			
References			

- Jain,R.K.andRao,S.S.,2008.*Industrialsafety,healthandenvironmentmanagementsystems*.Romes
hChander Khanna.
- Ferrett,E.andHughes,P.,2015.*Introductiontohealthandsafetyinconstruction:FortheNEBOSHnational
certificateinconstructionhealthandsafety*.Routledge.
- BasudevPanda,2013*IndustrialSafety,HealthEnvironmentandSecurity*.LaxmiPublications;FirstEd.
- Li,H.andChen,Z.,2007.EnvironmentalManagementinConstruction:AQuantitativeApproach.
- Griffith,A.,1994.*Environmentalmanagementinconstruction*.MacmillanInternationalHigherEducation.
- Uren,S.andGriffiths,E.,2000.*Environmentalmanagementinconstruction*.
- Rapp,R.R.andBenhart,B.L.eds.,2015.*ConstructionSitePlanningandLogisticalOperations:Site-
FocusedManagementforBuilders*.PurdueUniversityPress.
- Dr.K.G.KrishnamurthyandS.V.Ravindra,2008.*ConstructionandProjectManagement*.
- Barrie,D.S.andPaulson,B.C.,1984.*Professionalconstructionmanagement*.NewYork:McGraw-Hill.
- Ritz,G.J.,1994.*Totalconstructionprojectmanagement*.
- Toole,T.M.,2002.Constructionsitesafetyroles.
JournalofConstructionEngineeringandManagement,128(3),pp.203-210.
- RoyChudley,RogerGreeno,mikeHurst,SimonTopliss,*AdvancedconstructionTechnology*.

PROJECT APPRAISAL & PROJECT FINANCE			
CourseCode	20ACM14	CIEMarks	40
TeachingHours/Week(L:S:SDA)	2:0:4	SEEMarks	60
Credits	04	ExamHours	--
Module-1			
Introduction to project appraisal. SWOT analysis. Process: Initial assessments, define problems and long-list, Consult and short-list, evaluate alternates, Compare and select appraisal. Types of appraisal – Technical, Project, Legal, Environmental, Commercial & marketing, organizational or management (cost benefit analysis), Economical – (Cost effective analysis, scoring & weighing)			
Module-2			
Project budgeting. Project cost analysis. Project cash flow. Joint ventures and BOOT projects Introduction to software like ARGUS Enterprise			
Module-3			
Definition of project finance. Reasons for project finance. Types and sponsors of project finance. Overview of the features of project finance. The Role of Advisors in a Project Finance Deal – The Role of Legal Advisors in Project Finance Deals, The role of the independent engineer in project finance deals.			
Module-4			
The market for project finance – applications and sectors. Project Characteristics, Risk Analysis, and Risk Management. Identifying project risks, Risk allocation with contracts stipulated by the SPV.			
Module-5			
Valuing the project and project cash flow analysis. Financing the deal. Credit Risk in Project Finance Transactions and the New Basel Capital Accord. Project Accounting.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: familiarize the fundamentals of financial management concepts and their applications in the various phases of the project cycle of construction projects.			

References

- ② *Project and Infrastructure Finance* Vikas Srivastava (Author), V.R. Ajaraman (Author)
- ② Dinku, A., 2003. *Construction Management and Finance*.
- ② Coombs, W. E., 2019. *Construction Accounting and Financial Management*.
- ② 2017. *Financial Management Essentials You Always Wanted To Know: (Self-Learning Management Series)*: 3 Vibrant Publishers, 2nd ed. 2017
- ② Chandra, P., 2011. *Financial Management*. Tata McGraw-Hill Education.
- ② Gatti, S., 2012. *Project finance in theory and practice: designing, structuring, and financing private and public projects*. Academic Press.

RESEARCH METHODS			
CourseCode	20ACM15	CIEMarks	100
TeachingHours/Week(L:S:SDA)	2:0:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
<p>ResearchMethodology: Introduction, Meaning of Research, Objectives of Research, Motivation in Research, Types of Research, Research Approaches, Significance of Research, Research Methods versus Methodology, Research and Scientific Method, Importance of Knowing How Research is Done, Research Process, Criteria of Good Research, and Problems Encountered by Researchers in India.</p> <p>Defining the Research Problem: Research Problem, Selecting the Problem, Necessity of Defining the Problem, Technique Involved in Defining a Problem, An Illustration.</p>			
Module-2			
<p>Reviewing the literature: Place of the literature review in research, Bringing clarity and focus to your research problem, Improving research methodology, Broadening knowledge base in research area, Enabling contextual findings, How to review the literature, searching the existing literature, reviewing the selected literature, Developing a theoretical framework, Developing a conceptual framework, Writing about the literature reviewed.</p> <p>Research Design: Meaning of Research Design, Need for Research Design, Features of a Good Design, Important Concepts Relating to Research Design, Different Research Designs, Basic Principles of Experimental Designs, Important Experimental Designs.</p>			
Module-3			
<p>Design of Sampling: Introduction, Sample Design, Sampling and Non-sampling Errors, Sample Survey versus Census Survey, Types of Sampling Designs.</p> <p>Measurement and Scaling: Qualitative and Quantitative Data, Classifications of Measurement Scales, Goodness of Measurement Scales, Sources of Error in Measurement Tools, Scaling, Scale Classification Bases, Scaling Techniques, Multidimensional Scaling, Deciding the Scale.</p> <p>Data Collection: Experimental and Surveys, Collection of Primary Data, Collection of Secondary Data, Selection of Appropriate Method for Data Collection, Case Study Method.</p>			
Module-4			
<p>Testing of Hypotheses: Hypothesis, Basic Concepts Concerning Testing of Hypotheses, Testing of Hypothesis, Test Statistics and Critical Region, Critical Value and Decision Rule, Procedure for Hypothesis Testing, Hypothesis Testing for Mean, Proportion, Variance, for Difference of Two Means, for Difference of Two Proportions, for Difference of Two Variances, P-Value approach, Power of Test, Limitations of the Tests of Hypothesis.</p> <p>Chi-square Test: Test of Difference of more than Two Proportions, Test of Independence of Attributes, Test of Goodness of Fit, Cautions in Using Chi Square Tests.</p>			
Module-5			
<p>Interpretation and Report Writing: Meaning of Interpretation, Technique of Interpretation, Precaution in Interpretation, Significance of Report Writing, Different Steps in Writing Report, Layout of the Research Report, Types of Reports, Oral Presentation, Mechanics of</p>			

<p>Writing a Research Report, Precautions for Writing Research Reports. Intellectual Property: The Concept.</p>
<p>Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.</p>
<p>Course outcomes: At the end of the course the student will be able to: develop the research skills in a systematic manner which will impart the ability to select appropriate research methodology, experimental design, follow professional ethics and academic integrity, and develop written presentation skills.</p>
<p>References</p> <ul style="list-style-type: none"> ❏ Research Methodology: Methods and Techniques, C.R. Kothari, Gaurav Garg, New Age International, 4th Edition, 2018. ❏ Research Methodology a step-by-step guide for beginners. (For the topic Reviewing the literature under module 2), Ranjit Kumar, SAGE Publications, 3rd Edition, 2011. ❏ Study Material (For the topic Intellectual Property under module 5), Professional Programme Intellectual Property Rights, Law and Practice, The Institute of Company Secretaries of India, Statutory Body Under an Act of Parliament, September 2013. ❏ Research Methods: the concise knowledge base, Trochim, Atomic Dog Publishing, 2005. ❏ Conducting Research Literature Reviews: From the Internet to Paper, Fink A, Sage Publications, 2009.

PROFESSIONAL ELECTIVE 1			
CourseCode	20ACM16	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
20ACM161	SpecialConstructionMethods&Techniques		
20ACM162	Entrepreneurship		
20ACM163	ProjectDisasterManagement		
20ACM164	Sustainable Constructions		
Note: The abovetopicsshall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: identify and specialize in their area of interest under Construction Project Management.			

PROFESSIONALELECTIVE1:Special Construction Methods & Techniques			
CourseCode	20ACM161	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
ConceptualUnderstandingofvariouslargespanstructures;Principles,methods of fasttrackconstruction projects.			
Module-2			
Studyofadvancebuildingmaterials			
Module-3			
ConceptualUnderstandingofHigh-risebuildings ConceptualUnderstandingofPre-fabricationinbuildingconstruction.			
Module-4			
Bridges, types construction of special type of bridges such as cablestayedbridge, suspensionandprestressedbridge,constructionoffoundationandsuperstructure.			
Module-5			
Construction,maintenanceofundergroundrailways Offshorestructure,types,methodsofconstructionandmaintenance.			
Note: The abovetopics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:Understandthevariousadvancedconstructionmethodsandtheirtechnologies.			
References			
<ul style="list-style-type: none"> • Ioannou, P.G. and Liu, L.Y., 1993. Advanced constructiontechnologysystem— <i>ACTS.JournalofConstructionEngineeringand Management</i>,119(2), pp.288-306. • Dingli, Z.H.A.N.G., Mengshu, W.A.N.G., Jun, G.A.O. andZhaowei, L., 2003. Construction technique of large-span tunnelunder condition of complicated surrounding rocks. <i>ChineseJournalofRockMechanicsandEngineering</i>,22(2),pp.290-296. • Potienko, N.D., Kuznetsova, A.A., Solyakova, D.N. and Klyueva, Y.E., 2018. The global experience of deployment of energy-efficient technologies in high-rise construction. In <i>E3S Web ofConferences</i>(Vol.33,p.01017).EDPSciences. • Smith, R.E., 2010. <i>Prefabarchitecture: A guidetomodular designand construction</i>. John Wiley& Sons. • Doran, D. and Cather, B. eds., 2013. <i>Construction materials referencebook</i>. Routledge. • Head, P.R., 2001, August. Construction materials and technology: a look at the future. In <i>Proceedings of the Institution of CivilEngineers-Civil Engineering</i> (Vol. 144, No. 3, pp. 113-118). Thomas Telford Ltd. 			

PROFESSIONALELECTIVE1:Construction Demolition and Waste Management			
CourseCode	20ACM162	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Conceptual Understanding of Demolition Techniques, Demolition by Machines, Demolition by Explosives, Advanced techniques using Robotic Machines, Demolition Sequence, Dismantling Techniques, Safety precaution in Demolition and Dismantling. Case studies of such Demolition Techniques and reporting.			
Module-2			
Study and reporting of IS code provision for demolition and waste management as per IS 4130-1991 and central pollution control board-C&D waste management rules-2016			
Module-3			
Environmental Impact of Building Materials Embodied energy of materials; impact on the local environment; toxicity of the material; lifecycle assessment. Nature and Source Direct and indirect waste; site types and origins; composition; quantity; current recycling/reuse Potential of building materials.			
Module-4			
Construction and Demolition Waste Management Plans, International good practice; planning requirements; company policy; demolition plans; site implementation; supplier agreements; sub-contractor management; role of waste management contractor; training; auditing; skip management; current markets; current disposal options; health and safety; reporting to local authorities. Treatment of Construction and Demolition Waste, waste permits; waste licenses; waste transfer facilities; landfills; treatment technologies; hazardous waste facilities. reporting to EPA			
Module-5			
Designing for Waste Prevention and Minimization; client, contractor and designer attitudes; proper maintenance of existing buildings; reuse of existing building structure; design flexibility; design for reuse and recycling; dimensional coordination and standardization; modular design; material selection & Control.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the application construction and demolition waste to various buildings structured.			
References			

- Stessel,R.I.,2012.*Recyclingandresourcerecoveryengineering:principles of waste processing*. Springer Science & BusinessMedia.
- Winkler,G.,2010.*RecyclingConstruction&DemolitionWaste:ALEED-BasedToolkit(GreenSource)*.McGrawHillProfessional.
- Jeffrey,C.,2011.Constructionanddemolitionwasterecycling:Aliteraturereview.*DalhousieUniversity'sOfficeofSustainability*,35.
- Tam,V.W.andTam,C.M.,2008.*Re-useofconstructionanddemolitionwasteinhousingdevelopments*.

PROFESSIONAL ELECTIVE 1: Disaster Management			
Course Code	20ACM163	CIEMarks	100
Teaching Hours/Week (L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Introduction: Disaster: Definition, Factors and Significance; Difference Between Hazard and Disaster; Natural and Manmade Disasters: Difference, Nature, Types and Magnitude.			
Module-2			
Repercussions of Disasters and Hazards: Economic Damage, Loss of Human and Animal Life, Destruction of Ecosystem, Natural Disasters: Earthquakes, Volcanisms, Cyclones, Tsunamis, Floods, Droughts and Famines, Landslides and Avalanches, Man-made disaster: Nuclear Reactor Meltdown, Industrial Accidents, Oil Slicks and Spills, Outbreak of Disease and Epidemics, War and Conflicts.			
Module-3			
Disaster Prone Areas in India: Study of Seismic Zones; Areas Prone to Floods and Droughts, Landslides and Avalanches; Areas Prone to Cyclonic and Coastal Hazards with Special Reference to Tsunami; Post-Disaster Diseases and Epidemics.			
Module-4			
Disaster Preparedness and Management: Preparedness: Monitoring of Phenomena Triggering A Disaster or Hazard; Evaluation of Risk: Application of Remote Sensing, Data from Meteorological and Other Agencies, Media Reports: Governmental and Community Preparedness.			
Module-5			
Disaster Mitigation: Meaning, Concept and Strategies of Disaster Mitigation, Emerging Trends in Mitigation. Structural Mitigation and Non-Structural Mitigation, Programs of Disaster Mitigation.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the role of disaster management within depth knowledge of resilience and risk reduction.			
References			
<ul style="list-style-type: none"> • Nishith, R. and Singh, A.K., Disaster Management in India: Perspectives, issues and strategies. <i>New Royal Book Company</i>. • Sahni, P., DHAMEJA, A. and MEDURY, U., 2001. <i>Disaster mitigation: experiences and reflections</i>. PHI Learning Pvt. Ltd. • Goel, S.L., 2009. Disaster Administration And Management Text And Case Studies", Deep & Deep Publication Pvt. Ltd., New Delhi. • Carter, W.N., 2008. Disaster management: A disaster manager's handbook. 			

PROFESSIONALELECTIVE1:Sustainable Constructions			
CourseCode	20ACM164	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Sustainable Construction Materials – Marginal materials, recycled materials, design aspects, construction practices using non-conventional materials and methods, milling and recycling techniques			
Module-2			
Energy Savings in Construction – Fundamentals of energy – Energy production systems, Energy and resource conservation, Energy efficient design strategies, Renewable energy sources – advantages and disadvantages; Energy management and conservation: electricalequipment – Improvement of power factor -maximum energy demand.			
Module-3			
Energy savings in electrical appliances used in buildings (pumps, fans, Compressed air systems, lighting systems, Air conditioning systems): Energy in building materials, energy efficient and environment friendly building: Thermal comfort and solar radiations.			
Module-4			
Green building rating system: Introduction to IGBC and LEED rating systems – various criteria for building rating.			
Module-5			
Pollutions and Management – air, water, noise pollutions and reduction measures during planning, design and construction.			
Note: The abovetopics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the sustainable construction practices and their technologies.			
References			
<ul style="list-style-type: none"> • K S Jagadish, B V Venkataramana Reddy, K S Nanjunda Rao, <i>“Alternative Buildings Materials and Technologies”</i>, 2e, New Age International Publishers, New Delhi, ISBN: 978-9385923876, 2017 • K S Jagadish, <i>“Sustainable Building Technologies”</i>, IK International Publishers Pvt. Ltd, New Delhi, ISBN: 978-9386768209, 2019. • Moore F: Environmental Control System McGraw Hill, Inc., 1994. • JMPQ Delgado, <i>“Sustainable Materials in Building Construction”</i>, Volume 11, Building Pathology and Rehabilitation, Springer, ISBN 978-3-030-46799-9 ISBN 978-3-030-46800-2 (eBook), 2020 • Brown, G Z, <i>Sun, Wind and Light: Architectural design strategies</i>, John Wiley, 1985 			

PM SOFTWARE 1			
CourseCode	20ACM17	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Getting Started with Microsoft Project:Identify Project Management ConceptsNaviatetheMicrosoftProjectEnvironment			
Module-2			
Defining a Project:CreateaNewProjectPlanDefineaProjectAssignaProjectCalendar			
Module-3			
CreatingandOrganizingTasks: AddTaskstoaProjectPlan Import Tasks from Other ProgramsCreateaWorkBreakdownStructureDefineTaskRelationships ScheduleTasks			
Module-4			
ManagingProjectPlanResources :Add Resources to a Project PlanCreate aResourceCalendar Enter Costs for ResourcesAssignResourcestoTasks ResolveResourceConflicts			
Module-5			
FinalizingaProjectPlan: OptimizeaProjectPlanSet aBaseline ShareaProjectPlan			
Note: The above topics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:createanentireconstructionprojectschedulinginthesoftware.			
References			
<ul style="list-style-type: none"> • Marmel,E.,2011.<i>MicrosoftProject2007Bible</i>(Vol.767).JohnWiley& Sons. • Larson, E. and Gray, C., 2013. <i>Project management: ThemanagerialprocesswithMSproject</i>.McGraw-HillEducation. • Biafore,B.,2013.<i>Microsoftproject2013:Themissingmanual</i>."O'ReillyMedia,Inc." • Ambriz, R. and Landa, M., 2014. <i>Dynamic Scheduling® WithMicrosoft®Project2013:TheBookByandForProfessionals</i>.J.RossPublishing. 			

PROJECT MANAGEMENT-2			
CourseCode	20ACM21	CIEMarks	40
TeachingHours/Week(L:S:SDA)	4:2:2	SEEMarks	60
Credits	06	ExamHours	03
Module-1			
Introduction to project management topics: Project Charter, Project Management Plan, Project Management, Programme Management & Portfolio Management, Stakeholder Management, Scope Management, Schedule Management, Change Management.			
Module-2			
Introduction to project management topics: Communication Management, Procurement Management, Cost Management, Quality Management, Safety Management, Strategy Management.			
Module-3			
Introduction to project management topics: Resource Management, Conflict Management & Dispute resolution, Contract Management, Design Management, Benefits Management, Project Closure.			
Module-4			
STAKEHOLDER MANAGEMENT: Definition of stakeholder, Stakeholder category. Stakeholder groups- Team member, Executive and other stakeholder. Stakeholder registry. Stakeholder management. Stakeholder communication, managing stakeholders in virtual world, Managing difficult stakeholder.			
Module-5			
Construction Management: Introduction, Understand the role and the importance of the construction manager to the project, construction manager tasks, difference between a construction manager and a general contractor for a construction project, Defined diligence and how it applies to construction projects, Understand the construction manager's role in contract signing, Carry out the construction manager's duties.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: understand the application of Project Management skills at various aspects of the project.			
Question paper pattern: The SEE question paper will be set for 100 marks and the marks scored will be proportionately reduced to 60.			
<ul style="list-style-type: none"> • The question paper will have ten full questions carrying equal marks. • Each full question is for 20 marks. • There will be two full questions (with a maximum of four subquestions) from each module. • Each full question can have subquestions covering all the topic under a module. • The students will have to answer five full questions, selecting one full question from each module. 			

References	
❏	AssociationforProjectManagement,2012. <i>APMbodyofknowledge</i> . Buckinghamshire: Association for ProjectManagement.
❏	Guide, A., 2017. <i>Project Management Body ofKnowledge(PMBOK®GUIDE)</i> .ProjectManagementInstitute.
❏	Dr.K.G.KrishnamurthyandS.V.Ravindra,2008. <i>ConstructionandProjectManagement</i> .
❏	Hendrickson, C., Hendrickson, C.T. and Au, T., 1989. <i>Projectmanagementforconstruction:Fundamentalconceptsforowners,engineers,architects,andbuilders</i> .ChrisHendrickson.
❏	Chris, H., 2003. Project Management for Construction:Fundamental Concepts for Owners, Engineers, Architects andBuilders.DepartmentofCivilandEnvironmentalEngineering.
❏	Punmia,B.C.andKhandelwal,K.K.,2002. <i>ProjectPlanningandControl withPERT&CPM</i> .Firewallmedia.
❏	Jha,K.N.,2015. <i>ConstructionProjectManagement:TheoryandPractice</i> . PearsonEducationIndia.
❏	Chitkara,K.K.,1998. <i>Constructionprojectmanagement</i> .Tata McGraw-HillEducation.

PROJECT SCOPE, SCHEDULE & COST MANAGEMENT			
CourseCode	20ACM22	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:2:2	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
Project scope management: Define scope. Project scope management overview. Definition of scope of project. Product & Project scope. Collecting requirements. Prototype of requirements. The requirements management plan (RMP) Requirement tractability matrix documents (RTM). High level scope elicitation. Detailed requirement elicitation. WBS, OBS, Decomposition, Workpackage, Task. Scope baseline.			
Module-2			
Project schedule management: Define schedule management. Schedule management processes. Sequence activities. Activity dependencies. Leads and lags, Floats, Estimating activity resourcing, Estimation activity and project time – Bottom-up, Topdown, Analogous Estimating, Parametric Estimate, Three-point Estimating, Resource breakdown structure, Reverse analysis.			
Module-3			
Preparing schedule, Activity on arrow, Activity on node. Critical path method (CPM). Schedule compression. Resource levelling. Gantt chart, Milestones. Schedule baseline. 100% rule			
Module-4			
Project cost management: Define cost management. Cost estimating-Alternatives analysis. Reserve analysis. Cost of quality. Project budget and forecasting. Cost estimations. Role of cost consultant. Lifecycle of costing.			
Module-5			
Project cost management: Earned value method (EVM). Earned value schedule (EVS). Planned Value (PV), Earned value (EV), Actual cost (AC), Budget at Completion (BC). Cost Variance (CV). Schedule Variance (SV), Variance at Completion (VAC), Cost Performance Index (CPI), Schedule Performance Index (SPI), Trend analysis, Estimate at Completion (EAC), Estimate to Complete (ETC). To Complete Performance Index (TCPI)			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: understand the scope of a project and plan a scheduling path as well as cost management plan to a project.			

Question paper pattern:

The SEE question paper will be set for 100 marks and the marks scored will be proportionately reduced to 60.

- The question paper will have ten full questions carrying equal marks.
- Each full question is for 20 marks.
- There will be two full questions (with a maximum of four subquestions) from each module.
- Each full question can have subquestions covering all the topic under a module.
- The students will have to answer five full questions, selecting one full question from each module.

References

- Demeulemeester, E.L. and Herroelen, W.S., 2006. *Project scheduling: a research handbook* (Vol.49). Springer Science & Business Media.
- Moustafaev, J., 2014. *Project scope management: A practical guide to requirements for engineering, product, construction, IT and enterprise projects*. CRC Press.
- Callahan, M.T., Quackenbush, D.G. and Rowings, J.E., 1992. *Construction project scheduling*.
- Mubarak, S.A., 2015. *Construction project scheduling and control*. John Wiley & Sons.
- Towey, D., 2013. *Cost management of construction projects*. John Wiley & Sons.
- Mubarak, S.A., 2015. *Construction project scheduling and control*. John Wiley & Sons.

PROJECT RESOURCE MANAGEMENT-MATERIALS, EQUIPMENT & HUMAN RESOURCE MANAGEMENT			
CourseCode	20ACM23	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:0:4	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
Classificationandoperationalcharacteristicsofequipmentforearthmoving,hauling,hoisting,conveying,pneumatic,pumping,aggregateproduction,concreteproduction,piledriving,tunnelling and roadconstructionapplications.			
Module-2			
Planning,selectionandpurchaseofequipment,forearthmoving,hauling,hoisting,conveying,pneumatic,pumping,aggregateproduction,concreteproduction,piledriving,tunnellingandroadconstructionapplications.Newtrendsandconstructionequipmentof future.			
Module-3			
Systems of material classification and types of construction materials.ProcurementofMaterials,Materials&theirpeculiarities,materialplanning, accounting and material reconciliation. Basic of personnelmanagement,manpowerplanning,labourlawsand industrialrelations. Theroleofpersonnelmanagementinconstructionenterprises.			
Module-4			
Concepts, definitions, growth,roleandfunctions,newdevelopmentsinHRDandHRM,manpowerestimationforcompanyandproject,methods and procedures of estimation at various stages. Methods ofrecruitment,selection,training,placement,financialcompensation, discipline,separationetc.inemployingandretainingengineersand managers.			
Module-5			
Role,functions,statusandrelationshipwithotherdepartments,personnel office records and procedures. Labour legislation, relatedlabouracts,grievancehandling,enquiryprocedure,Labour administrationandjudiciaryinregardtoconstructionindustry.			
Note: Theabovetopicsshallbesupplementedwithsitevisitstomarquee projectswithinand outsidethecountry.			
Courseoutcomes: At the end of the course the student will be able to: understand theResource managementofaprojectrelatedtoequipment,materials andhumanresource.			
Questionpaperpattern: TheSEEquestion paperwillbesetfor 100marksandthemarkscoreddwillbeproportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequal marks. • Eachfullquestionisfor20marks. • Therewillbetwo fullquestions(withamaximumoffoursubquestions)fromeach module. • Eachfullquestioncanhavesubquestionscoveringallthetopic sunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingonefullquestionfrom each module. 			

References

- Peurifoy, R.L. and Ledbetter, W.B., 1985. Construction planning, equipment, and methods (No. 4th ed.).
- Varma, M., 1975. Construction Equipment and its planning and Application. Metropolitan Book Co.
- S.C. Sharma., Construction Equipment and Management
- Bratton, J. and Gold, J., 2017. Human resource management: theory and practice. Palgrave.
- Deb, T., 2006. Human Resource Development: Theory & Practice. AneBooksIndia.
- Dainty, A. and Loosemore, M. eds., 2013. *Human resource management in construction projects*. Routledge.

MANAGEMENT INFORMATION SYSTEM & COMMUNICATION MANAGEMENT			
CourseCode	20ACM24	CIEMarks	40
TeachingHours/Week(L:S:SDA)	2:4:0	SEEMarks	60
Credits	04	ExamHours	--
Module-1			
KeyDefinitions&ConceptofMIS.RoleandimpactofMIS.Computerapplication,filedesign,DBM,datacommunicationDocumentation,Systemdesignspecifications,Systemanalysisanddesign.Systemdevelopment,dataprocessingandflowchart			
Module-2			
DevelopmentandimplementationofMIS.Longrangeplan,Managementof quality, MIS factors of success and failure. Impactofcomputerapplication,Informationprocessingtechnology:Data processing,communicationandemerginginformationtechnology.			
Module-3			
CasestudiesofMISatcorporateandprojectlevel– BusinessApplications. Cash Flow forecasting of Projects using MIS. (Custom/Local)Introductionto CommunicationManagement.			
Module-4			
Elements and Function of Communication. Forms of Communications.CommunicationStrategies&Change.Corporate&MarketingCommunication.CRMwithMIS.			
Module-5			
StrategicCommunication,Globalcommunication,BrandCommunicationandPublicRelations.DigitalCommunicationSolutionsandMIS.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: familiarize with the Management Information System & Communication Systems and their application in the Project & Construction Management Industry			
References			
<ul style="list-style-type: none"> ❑ Banerjee,UtpalK.,<i>ManagementInformationSystem</i>,2nded. ❑ O'Brien,J.A.andMarakas,G.M.,2011.<i>Managementinformationsystems</i>. ❑ KatherineMiller,<i>CommunicationTheories:perspectives,processes and contexts</i> ❑ JohnFiske,<i>Introductiontocommunicationstudies</i>. 			

LEGAL FRAMEWORK OF CONSTRUCTION			
CourseCode	20ACM25	CIEMarks	100
TeachingHours/Week(L:S:SDA)	2:0:0	SEEMarks	--
Credits	02	ExamHours	--
Module-1			
Landacquisition,Act(1894,1984&2012/13)lease&easementrights, propertyactsandGunthewariacts.CityMasterPlans,Zoningregulation sand buildingbyelaws.			
Module-2			
NationalBuildingcode,RoleofZillaParishad&IRDPinruralhousing.Permitsandapprovalforconstructionactivities;statutoryrequirements and clearance related to environment impact, urban form, fireregulation, completioncertificate.			
Module-3			
Laws and legislation related to construction Industry labour laws & consumer protection Act, MRTP act. Interpretation of various revedocumentssuchas:RTC, SurveyRecords, Pahani, Tippani, Aka rbandhetc.ConsumerForum,RERAActanditsimplications.NGTregulations, RestrictionsonNon-AgriculturistpurchasingofLand, Land Ceilingact			
Module-4			
The building and construction workers (regulation of employment andconditionsof service)Act,1996,workmen'scompensationAct.PaymentofwagesAct,Theemployee'sprovidentfundandMiscellaneousprovisionsAct1995etc.Indemnity&guarantee,Industrial act and Labour laws, Environmental laws.Types of disputesin construction contracts and methods of dispute resolution processes.Alternativedisputeresolutionanddisputereviewmechanisms.Arbitration andconciliationAct1996.			
Module-5			
Managerial approach to dispute minimization, Conduct of Arbitrationproceedings,MakingofArbitrationawardandTerminationproceedings, powers of arbitrator, case studies of arbitration award,setting aside of awards and enforcement of awards, appeal and revisionand court proceedings, introduction to civil & criminal procedure codewith special reference to laws & order at project sites, project policerelations			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: provide anoverviewofalllawsandregulationsrelatedtoconstructionprojects in the various stages of the project cycle.The coverageincludes Building regulation and bylaws of local authorities. Lawsrelatedtolanddevelopment.			
References			
<ul style="list-style-type: none"> • TheArbitrationandConciliationAct1996 • BuildingandEngineeringcontractsLawandPracticeby P.C.Makranda • Kelley,G.,2012.<i>Constructionlaw:Anintroductionforengineers,architects,andcontractors</i> (Vol. 94).JohnWiley&Sons. • Adriaanse,M.J.,2016.<i>Constructioncontractlaw</i>.MacmillanInternational HigherEducation. 			

PROFESSIONALELECTIVE2			
CourseCode	20ACM26	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	03	Exam Hours	--
20ACM261	ProjectRecovery		
20ACM262	InternationalProjectManagement		
20ACM263	ProjectScheduleManagement		
20ACM264	Entrepreneurship		
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: identify and specialise in their area of interest under Construction Project Management.			

PROFESSIONALELECTIVE2: Project Recovery			
CourseCode	20ACM261	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
UnderstandingSuccessandFailureCausesof ProjectFailure			
Module-2			
BusinesscaseFailure Sponsorship/GovernanceFailures			
Module-3			
ProjectPoliticsandfailure Softwarefailures			
Module-4			
SafetyConsiderationsScopeCreep			
Module-5			
ProjectHealthChecks TechniquesforRecoveringFailingProjects			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the various techniques for overcoming project failures.			
References			
<ul style="list-style-type: none"> • Kerzner, H., 2014. <i>Project recovery: Case studies and techniques for overcoming project failure</i>. John Wiley & Sons. • Anthopoulos, L.G., Kostavara, E. and Pantouvakis, J.P., 2013. An effective disaster recovery model for construction projects. <i>Procedia-Social and Behavioral Sciences</i>, 74(0), pp.21-30. • Schultmann, F. and Sunke, N., 2007. Energy-oriented deconstruction and recovery planning. <i>Building Research & Information</i>, 35(6), pp.602-615. • Havelka, D. and Rajkumar, T.M., 2006. Using the troubled project recovery framework: problem recognition and decision to recover. <i>E-Service Journal</i>, 5(1), pp.43-73. 			

PROFESSIONALELECTIVE2:International Project Management			
CourseCode	20ACM262	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
IntroductiontoInternationalProjectManagement EvaluatingofCountryRiskanditsimpactonProjectSelectionandM anagement			
Module-2			
Managing Time, Cost, Scope and QualityBenefitsandRiskinInternational Projects			
Module-3			
LeadershipofInternationalProjects			
Module-4			
Managing,CommunicationandControllingInternationalProject sRecruitmentand StaffingofInternationalProjects			
Module-5			
TheWiderContextofStakeholderAnalysisinInternationalProjects. Cross-Culturalteamwork and leadershipteam.			
Note: The abovetopicsshall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: Attheendofthe coursethestudent willbe ableto:UnderstandthekeyfeaturesofInternational ProjectManagement.			
References			
<ul style="list-style-type: none"> • Köster,K.,2009.<i>Internationalprojectmanagement</i>.Sage. • Lientz,B.andRea,K.,2012.<i>Internationalprojectmanagement</i>.R outledge. • Grisham, T.W., 2009. <i>International project management:Leadershipincomplexenvironments</i>.John Wiley&Sons. • Mohammed,U.K.,Prabhakar,G.P.andWhite,G.,2008.Culturean dconflictmanagementstyleofinternational project managers.<i>InternationalJournalofBusinessManagement</i>,3(5), pp.3-11. • Czuchry, A.J. and Yasin, M.M., 2003. Managing the projectmanagementprocess.<i>IndustrialManagement&DataS ystems</i>. 			

PROFESSIONALELECTIVE2:Project Schedule Management			
CourseCode	20ACM263	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Define the Project Parameters: Project Planning and SchedulingSystem;ProjectPlanningand Scheduling;Task/Responsibility Matrix;Project Deliverables; Deliverables Approval Process; ProjectDependencies;ProjectAssumptions;ProjectScope;Project Stakeholders;ProjectFlexibilityMatrix.			
Module-2			
DeveloptheWorkBreakdownStructure: WorkBreakdown Structure			
Module-3			
DevelopPreliminaryEstimates andSchedules: PreliminaryCost;Estimates;Critical Path;PreliminarySchedules.			
Module-4			
OptimizetheProjectPlan: ApprovedProjectPlanAdjustments			
Module-5			
TransitiontoPlanManagement: Project PlanBaseline;ApprovedProjectPlan;ProjectExecutionStage;Launch Communication;ImplementedProject;OfficeProcessesand Procedures			
Note: The abovetopicsshallbe supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: Understand theconceptofScheduleManagementandbeabletodrawaworkbreakd own structureforaproject.			
References			
<ul style="list-style-type: none"> • Rumane,A.R.ed.,2016.<i>Handbookofconstructionmanagement:sc ope,schedule, andcostcontrol</i>.CRCPress. • Mubarak,S.A.,2015.<i>Constructionprojectschedulingandcontrol</i>.John Wiley&Sons. • Callahan,M.T.,Quackenbush,D.G.andRowings,J.E.,19 92. <i>Constructionprojectscheduling</i>. • Hardin, B. and McCool, D., 2015. <i>BIM and constructionmanagement:proventools,methods,andworkflows</i> .JohnWiley&Sons. 			

PROFESSIONALELECTIVE2:Entrepreneurship			
CourseCode	20ACM264	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Entrepreneurial Perspectives Introduction to Entrepreneurship – Evolution - Concept of Entrepreneurship - Types of Entrepreneurs - Entrepreneurial Competencies, Capacity Building for Entrepreneurs. Entrepreneurial Training Methods - Entrepreneurial Motivations - Models for Entrepreneurial Development - The process of Entrepreneurial Development.			
Module-2			
New Venture Creation Introduction, Mobility of Entrepreneurs, Models for Opportunity Evaluation; Business plans – Purpose, Contents, Presenting Business Plan, Procedure for setting up Enterprises, Central level - Startup and State level - T Hub, Other Institutions initiatives.			
Module-3			
Management of MSMEs and Sick Enterprises Challenges of MSMEs, Preventing Sickness in Enterprises – Specific Management Problems; Industrial Sickness; Industrial Sickness in India – Symptoms, process and Rehabilitation of Sick Units.			
Module-4			
Managing Marketing and Growth of Enterprises Essential Marketing Mix of Services, Key Success Factors in Service Marketing, Cost and Pricing, Branding, New Techniques in Marketing, International Trade.			
Module-5			
Strategic perspectives in Entrepreneurship Strategic Growth in Entrepreneurship, The Valuation Challenge in Entrepreneurship, The Final Harvest of New Ventures, Technology, Business Incubation, India way – Entrepreneurship; Women Entrepreneurs – Strategies to develop WomenEntrepreneurs, Institutions supporting Women Entrepreneurship in India.			
Note: The abovetopicsshallbe supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the concept of Schedule Management and be able to draw a work break down structure for a project.			
References			
<ul style="list-style-type: none"> • <i>Entrepreneurship Development and Small Business Enterprises</i>, Poornima M. Charantimath, 2e, Pearson, 2014. • <i>Entrepreneurship, a South – Asian Perspective</i>, D.F. Kuratko and T. V. Rao, 3e, Cengage, 2012. • <i>Entrepreneurship</i>, Arya Kumar, 4 e, Pearson 2015. • <i>The Dynamics of Entrepreneurial Development and Management</i>, Vasant Desai, Himalaya Publishing House, 2015. 			

PM SOFTWARE2			
CourseCode	20ACM27	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
IntroductiontoPrimaveraanditsframewor kData,Navigating,and Layouts EnterpriseProjectStructu reCreatingaProject CreatingaWorkBreakdownStructure			
Module-2			
Adding ActivitiesCreatingRelati onshipsScheduling AssigningConstraints			
Module-3			
MaintainingtheProjectDocumentsLibrar yFormattingSchedule Data RolesandResource sAssigningRoles			
Module-4			
AssigningResourcesandCosts Analyzing ResourcesOptimizingtheProj ectPlan			
Module-5			
Baselining the Project PlanProjectExecutionandCo ntrolReportingPerformance			
Note: The abovetopics shall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:createanentireconstr uctionprojectschedulinginthesoftware.			
References			
<ul style="list-style-type: none"> • Harris,P.E.,2016.<i>Planning&ControlUsingOraclePrimaveraP6 Versions 8, 15 & 16 PPM Professional</i>. Eastwood Harris PtyLtd. • Winter,R.M.,2003.ConstructionSchedulingwithPrimavera ProjectPlanner.<i>Cost Engineering</i>, 45(10), p.24. • Williams,D.L.,2012.<i>OracleprimaveraP6Version8:Projectandport foliomanagement</i>. Packt PublishingLtd. • Kelly,S.D.,2012.<i>OraclePrimaveraContractManagementBiVer sion14</i>.PacktPublishing Ltd. 			

ENDOF IISEMESTER

CONFLICT MANAGEMENT & DISPUTER SOLUTION			
CourseCode	20ACM31	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:2:2	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
Definition of Conflict, Dispute, Conflict Management and Disputeresolution;Differencebetweenconflictanddispute;Typesof Conflict,Sources ofConflict.			
Module-2			
Conflict management Methodologies, Avoiding Conflict ResolutionStyle,CompetingConflictResolutionStyle,AccommodatingConflictResolution Style, Compromising Conflict Resolution Style,CollaboratingConflictResolution Style.			
Module-3			
ConflictAvoidance, Common conflicts and disputesobserved inaconstruction project; Dispute Resolution techniques; Types of Disputeresolution processes; Adjudicative and Consensual Processes; BindingandNon-BindingDisputeresolution;AlternateDisputeResolutionTechniques.			
Module-4			
BindingDisputeresolutiontechniques;AdjudicativeProcesses;Litigation, Characteristics of Litigation; Arbitration, Characteristics ofArbitration;Adjudication,CharacteristicsofAdjudication;Expertdetermination,Characteristicsof Expertdetermination.			
Module-5			
Module-5: Non-BindingDisputeresolutiontechniques;ConsensualProcesses;Negotiation, Characteristics of Negotiation; Mediation, Characteristics of Mediation; Conciliation, Characteristics of Conciliation; ExecutiveTribunal,CharacteristicsofExecutiveTribunal.			
Note: The above topics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: At the end of the course the student will be able to: understand theapplicationofdisputeresolutiontechniquesandthesolutionstoconflictinaproject.			
Questionpaperpattern: TheSEEquestion paperwillbesetfor 100marksandthemarksscoredwillbeproportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequal marks. • Eachfullquestionisfor20marks. • Therewillbetwo fullquestions(withamaximumoffoursubquestions)fromeachmodule. • Eachfullquestioncanhavesubquestionscoveringallthetopic sunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingonefullquestionfrom each module. 			

References

- Fenn,P.,2012.*CommercialConflictManagementandDisputeResolution*. Routledge.
- Pena-Mora,F.A.,Sosa,C.E.andMcCone,D.S.,2003.Introductiontoconstructiondisputeresolution.
- Fiadjoe,A.,2013.*Alternativedisputeresolution:adevelopingworldperspective*. Routledge.
- Levin,P.ed.,2016,October.Constructioncontractclaims,changes,anddisputeresolution.AmericanSocietyofCivilEngineers.
- Fenn,P.F.andGameson,R.ed.,1992.*Constructionconflictmanagementandresolution*.Taylor& Francis.
- Fenn,P.,Lowe,D.andSpeck,C.,1997.Conflictanddisputeinconstruction. *Construction Management & Economics*, 15(6),pp.513-518.

PROJECT RISK MANAGEMENT			
CourseCode	20ACM32	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:2:2	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
Introduction,Riskmanagementprocess,RiskmanagementPlan,RiskA wareness,Natureof constructionRisks			
Module-2			
Importance of Risk, types of risks, quantifiable and unquantified risks,Classification of risks, Risk Identification methods (checklists, promptlists,brainstorming),Riskowneridentification.			
Module-3			
RiskManagement:Riskavoidance,Riskreduction,Risksharing,Risk ransfer, Risk deference, Risk mitigation, Risk contingency, Riskinsurance, Riskacceptance.			
Module-4			
Risk assessment, Risk probability and Risk impact, Qualitative RiskAnalysis, Quantitative Risk analysis, Quantification of probability,Quantificationofimpact(severity),Exposurerating,Ris kEvaluation.			
Module-5			
Risk Mitigation: Risk mitigation by elimination, reducing, transferring,avoiding,absorbingorpooling.Residualrisk,mitigationo funquantified risk, Risk Monitoring, Risk register, Software usage (ifany),Monitoringandreporting.			
Note: The abovetopics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:understandthesc ope of a project and plan a scheduling path as well as costmanagementplantoaproject.			
Questionpaperpattern: TheSEEquestion paperwillbesetfor 100marksandthemarksscoredwillbeproportionatelyreducedto60. <ul style="list-style-type: none"> • Thequestionpaperwillhavetenfullquestionscarryingequal marks. • Eachfullquestionisfor20marks. • Therewillbetwo fullquestions(withamaximumoffoursubquestions)fromeach module. • Eachfullquestioncanhavesubquestionscoveringallthetopic sunderamodule. • Thestudentswillhavetoanswerfivefullquestions,selectingo nefullquestionfrom each module. 			

References

- ☒ Burtonshaw-Gunn, S.A., 2017. *Risk and Financial Management in Construction*.
- ☒ Edwards, L. and Edwards, L.J., 1995. *Practical risk management in the construction industry*. Thomas Telford.
- ☒ Cretu, O., Stewart, R.B. and Berends, T., 2011. *Risk management for design and construction* (Vol. 75). John Wiley & Sons.
- ☒ Hopkin, P., 2018. *Fundamentals of risk management: understanding, evaluating and implementing effective risk management*. Kogan Page Publishers.
- ☒ Smith, N.J., Merna, T. and Jobling, P., 2014. *Managing risk in construction projects*. John Wiley & Sons.
- ☒ Loosemore, M., Raftery, J. and Reilly, C., 2006. *Risk management in projects*. Taylor & Francis.

ADVANCED CONSTRUCTION TECHNIQUES			
CourseCode	20ACM33	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:0:4	SEEMarks	60
Credits	05	ExamHours	03
Module-1			
<p>Conceptual Understanding of various large span structures, like Geodesic domes, hyperbolic paraboloids, and free form shapes etc. used for Airports, Stadiums, Industrial buildings, public spaces etc. Construction details understanding, Services systems, Structural Systems, Sequence of erection and facilitating maintenance of such structures. Identify specialized equipment required for erection of such structures. Case studies of such structures and reporting.</p>			
Module-2			
<p>Study of advanced building materials like Special alloys of steel & other metals, glass, polymer, fabric, Various types of finishes & treatments, Construction chemicals, specially manufactured items from manufacturers catalogues, etc. and specialized equipment required for erection used in erection of structures mentioned in Module 1 above. Market survey and collection of information about the materials.</p>			
Module-3			
<p>Conceptual Understanding of High-rise buildings in normal and adverse conditions considering topography of the site, water-logging, marine structures, etc. Construction details understanding, Services systems, Structural Systems, Sequence of erection and facilitating maintenance of such structures. Identify specialized equipment required for erection of such structures. Case studies of such structures and reporting.</p>			
Module-4			
<p>Conceptual Understanding of Pre-fabrication in building construction. Concept of Modular co-ordination. Construction details understanding, Services systems, Structural Systems, Sequence of erection and facilitating maintenance of such structures. Essential process of manufacturing, handling of pre-fabricated components. Identify specialized equipment required for erection of such structures. Case studies of such structures and reporting.</p>			
Module-5			
<p>Conceptual Understanding of Demolition Techniques, Demolition by Machines, Demolition by Explosives, Advanced techniques using Robotic Machines, Demolition Sequence, Dismantling Techniques, Safety precaution in Demolition and Dismantling. Case studies of such Demolition Techniques and reporting.</p>			
<p>Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.</p>			
<p>Course outcomes: At the end of the course the student will be able to: conceptually understand the advanced construction techniques used for a construction project.</p>			

Question paper pattern:

The SEE question paper will be set for 100 marks and the marks scored will be proportionately reduced to 60.

- The question paper will have ten full questions carrying equal marks.
- Each full question is for 20 marks.
- There will be two full questions (with a maximum of four subquestions) from each module.
- Each full question can have subquestions covering all the topic under a module.
- The students will have to answer five full questions, selecting one full question from each module.

References

- S.S. Ataev, "Construction Technology", Mir Publishers
- P. Dyachenko & S. Mirotvorsky, "Prefabrication of Reinforced Concrete", Mir Publishers
- Henrick Nissen, "Industrial Building and Modular Design", Cement Concrete Association, London.
- R. Chudley, "Construction Technology", (Vol. I to IV) Longman
- Robert Wade Brown, "Practical foundation engineering handbook", McGraw Hill Publications.
- Patrick Powers. J., "Construction Dewatering: New Methods and Applications", John Wiley & Sons.
- Roy Chudley & Roger Greeno, "Advanced Construction Techniques", Pearson Prentice Hall
- Peurifoy, "Construction Planning, Equipment & Method", Tata McGraw Hall Pub.
- Sankar S, Saraswati S, "Construction Technology", Oxford University Press
- M.S. Shetty, "Concrete Technology: Theory and Practice", S. Chand Pub.
- Allen E, Iano, J., "Fundamentals of Building Construction", subscription E Book, Material and Method, John Wiley and Sons, 2011.
- Cameron K. Andres, Ronald C. Smith, "Principles and Practices of Commercial Construction", 8th Ed., Prentice Hall, 2009.
- Gibb, A.G., 1999. *Off-site fabrication: prefabrication, pre-assembly and 43 tilizing 43 on 43 n*. John Wiley & Sons.

DISSERTATION STAGE-1			
CourseCode	20ACM34	CIEMarks	40
TeachingHours/Week(L:S:SDA)	3:2:2	SEEMarks	60
Credits	05	ExamHours	--
<p>Courseobjectives:</p> <ul style="list-style-type: none"> • Supportindependentlearning. • Guidetoselectandutilizeadequateinformationfromvaried resourcesmaintainingethics. • Guidetoorganizetheworkintheappropriatemannerand presentinformation(acknowledgingthesources)clearly. • Developinteractive,communication,utilizing44on,time management,andpresentationskills. • Impartflexibilityandadaptability. • Inspireindependentandteamworking. • Expandintellectualcapacity,credibility,judgement,intuition. • Adheretopunctuality,settingandmeetingdeadlines. • Instillresponsibilitiestooneselfandothers. • Train students to present the topic of project work in aseminarwithoutanyfear,faceaudienceconfidently,enhancecommunication skill, involve in group discussion to presentandexchangeideas. 			
<p>Dissertation Stage-1: Students in consultation with the guide/s shallcarry out literature survey/ visit industries to finalize the topic of theProject. Subsequently, the students shall collect the material requiredfor the selected project, prepare synopsis and narrate the methodologytocarryout theprojectwork.</p> <p>Seminar:Eachstudent,undertheguidanceofaFaculty,isrequiredto</p> <ul style="list-style-type: none"> • Presenttheseminarontheselectedprojectorallyand/or through powerpointslides. • Answerthequeriesandinvolveindebate/discussion. • Submittwocopiesofthetypedreportwithalistofreferences.T <p>he participants shall take part in discussion to foster friendly andstimulating environment in which the students are motivated to reachhighstandardsandbecomeself-confident.</p>			
<p>Courseoutcomes:</p> <p>Attheendofthecoursethestudentwillbeableto:</p> <ul style="list-style-type: none"> • Demonstrateasoundtechnicalknowledgeoftheirselecte dprojecttopic. • Undertakeproblemidentification,formulation,andsolution. • Designengineeringsolutionstocomplexproblemsutilizing asystemsapproach. • Communicatewithengineersandthecommunityatlargein writtenororal form. <p>Demonstrate the knowledge, skills and attitudes of a professional engineer.</p>			
<p>ContinuousInternalEvaluation</p> <p>CIEMarksshallbeawardedbyacommitteecomprisingofPrincipal/De an, PG Course Coordinator/HOD and Guide/Co-guide ofthedeartment.TheCIEMarksawardedforDissertationStage- 1,shallbebasedontheevaluationofDissertationReport,DissertationP resentationskillandperformanceinQuestion-and-Answersessionin theratio50:25:25.</p>			
SEE(Universityexamination)shallbeaspertheUniversitynorms.			

CONSTRUCTION QUALITY & SAFETY MANAGEMENT			
CourseCode	20ACM35	CIEMarks	100
TeachingHours/Week(L:S:SDA)	2:0:0	SEEMarks	--
Credits	02	ExamHours	--
Module-1			
QUALITY MANAGEMENT: Quality policy in construction industry- ConsumersatisfactionErgonomics,TimeofCompletion- StatisticalTolerance-conceptofquality- Contractandconstructionprogramming- Inspectionprocedures,totalqualitycontrolconcept,sustainableconst ructionmethods			
Module-2			
QUALITY ASSURANCE AND CONTROL: Total Quality AssuranceandQualityControlProgramandcostimplication.Different aspectsofquality Appraisals, failure mode analysis, Stability methods and tools,Influenceof drawings,detailing, specification,			
Module-3			
Qualityassuranceprotocols,workprocedurepreparation,advancedq ualityprograms,Qualityauditandmonitoring,Qualitycircles.			
Module-4			
STANDARDIZATIONANDSAFETY:Standardization-BidPreparation- Constructionactivity,theSOPmethod,ConstructionSafety- Theory,meaningandscope.			
Module-5			
SAFETYPROGRAMMESANDORGANIZATION:Environmental safety,Socialandenvironmentalfactors,Hazardsinconstructionproje cts, mitigation and preventive measures, OSHAAS guidelines forconstructionsafety,repercussionsofconstructionaccidents,const ructionaccidentreporting,Contractualobligationsforconstructionsaf ety, EHSbudgeting.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Courseoutcomes: At the end of the course the student will be able to: understand thequalityandsafetymanagementmeasurestobeundertakeninacons tructionproject.			
References			
<ul style="list-style-type: none"> • ConstructionSafety(SafetyManagement)byD SGanguly& CSChangeriya • QualityonSitebyFergusonIanand MitcheelEric • Qualitymanagement- TheprojectManagersperspective.ByPatterson John • Levitt,R.E.andSamelson,N.M.,1993. <i>Constructionsafetymanagement</i>.John Wiley&Sons. • Zou,P.X.andSunindijo,R.Y.,2015.<i>Strategicsafetymanagementinc onstructionandengineering</i>.John Wiley& Sons. • Lingard,H.andRowlinson,S.M.,2005.<i>Occupationalhealthandsaf etyinconstructionproject management</i>.Taylor&Francis. • Rumane,A.R.,2016.<i>Qualitymanagementinconstructionp rojects</i>.CrcPress. • Howarth,T.andWatson,P.,2012.<i>Constructionquality management:Principles andpractice</i>.Routledge. 			

PROFESSIONAL ELECTIVE3			
CourseCode	20ACM36	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	03	Exam Hours	--
20ACM361	FacilityManagement		
20ACM362	RealEstateManagement		
20ACM363	InfrastructureManagement–Airports,Tunnelling, Marine/OffshoreConstruction		
20ACM364	Value Engineering in Construction Management		
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: identify and specialise in their area of interest under construction project management.			

PROFESSIONALELECTIVE2 : Facility Management			
CourseCode	20ACM361	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Facilitymanagement(FM)aspartofConstructionManagement			
Module-2			
Role and administrative functions of Supervisors. Firefighting - Basicrequirement for the work firefighting system, various components ofthefirefightingsystem,maintenancerequiredofthesystem,firelight inginhigh-risebuildings,commercial/industrialcomplexes, publicbuildings,checklistforfiresafety,firefighting.			
Module-3			
Lifts / elevators, escalators, permissions & procedures legal formalitiesfor Elevators, various types of lifts, working mechanisms of lift andescalators.Indianstandardcodesforplanning&installationsof elevator,inspection&maintenanceoflifts.			
Module-4			
PlumbingServices:BasicsofPlumbingsystems,RequirementofPlumb ing works, Agency,Activity Flow chart for Plumbing work,Quality,checkingofmaterials. WaterSupplydistributionsysteminhigh-risebuildings&othercomplexes, pumps and pumping mechanism, operation & maintenanceof fittings & fixturesofw/s. Do's & Don'ts for water pipe networks. Modern Sewage TreatmentPlants.Landscaping&Horticulture,Buildingmaintenance management.			
Module-5			
Air-Conditioning andHeating:Flowchartsofairconditioning&heating. Centralized systems, monitoring working of the equipment,checklist ofInspection,Performancetesting. Waterproofing, Damp proofing &Termite proofing. Working Procedure & stages of work of waterproofing for W.C., bathrooms,Terrace,Slopingroof,Basements,tanks.			
Note: The above topics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: Attheendofthecoursethestudentwillbeableto:Understandtheconce pt ofFacilityManagement anditsapplications.			
References			
<ul style="list-style-type: none"> • Jensen, P.A. and van der Voordt, T. eds., 2016. <i>Facilitiesmanagement and corporate real estate management as valuedrivers:howtomanageandmeasure addingvalue</i>.Taylor&Francis. • Rondeau,E.P.,Brown,R.K.andLapides,P.D.,2012. <i>Facilitymanagement</i>.John Wiley&Sons. • Roper,K.andPayant,R.,2014.<i>Thefacilitymanagementh andbook</i>.Amacom. 			

PROFESSIONALELECTIVE2: Real Estate Management			
CourseCode	20ACM362	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Real Estate Development: Fundamental concepts and techniques, recognizing institutional and entrepreneurial elements, issues encountered in various phases of development like site evaluation and land procurement, development team assembly, market study and development scheme, construction and project management, project marketing and hand-over of completed projects.			
Module-2			
Real estate Investments and Financing: Project Feasibility, Development Financing, Asset Disposal and Redevelopment Options, Analyses of Development Sites and Case Studies, integrated case study on a specific development project, which requires reviewing, analysing and resolving the problems or strategic issues.			
Module-3			
Urban Policy & Real Estate Markets: Impact of Government Regulations and Public Policies on Real Estate Markets, include urban land rent and location theories, land use structures, community and neighbourhood dynamics, degeneration and renewal in urban dynamics, private-public participation, government policies on public and private housing, and urban fiscal policy including property taxation, local government finance.			
Module-4			
Corporate Real Estate Asset Management: Strategic plans to align real estate needs with corporate business plans; Performance measurement techniques to identify asset acquisition or disposal; methods for enhancing value through alternative uses, efficient space utilization or improving user satisfaction.			
Module-5			
Commercial Real Estate Appraisal: Determination of the capitalization rates across different types of properties; Appraisal of freehold and leasehold interests; Critical analysis of the valuation approaches adopted for securitized real estate; Asset pricing models; investment flexibility and future redevelopment opportunities.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes: At the end of the course the student will be able to: Understand the concept of Real Estate Management and its financing.			
References			
<ul style="list-style-type: none"> • Jensen, P.A. and van der Voordt, T. eds., 2016. <i>Facilities management and corporate real estate management as value drivers: how to manage and measure adding value.</i> Taylor & Francis. • McMahan, J., 2006. <i>The handbook of commercial real estate investing</i> (pp. 5-21). New York, NY: McGraw-Hill. • Edwards, V. and Ellison, L., 2009. <i>Corporate property management: aligning real estate with business strategy.</i> John Wiley & Sons. 			

PROFESSIONALELECTIVE2: Infrastructure Management- Airports, Tunneling Marine/ Off shore Construction			
CourseCode	20ACM363	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
IntroductiontoInfrastructureManagementanditsprocesses.Types ofInfrastructure Management: Airport, Tunneling, Marine/ Offshore,RoadsandHighways.DifferencebetweenInfrastructureMa nagement andConstructionManagement			
Module-2			
LandSourcinganditsProcessesforInfrastructureProjects.			
Module-3			
InvestmentandFinancingforInfrastructureProjects.ViabilityGapFun ding,JV-PPP,Swiss-ChallengeModel,etc.			
Module-4			
ProjectPlanningandControlforInfrastructureProjects.			
Module-5			
SiteSafety&TrafficManagementforInfrastructureProjects.Labour,M aterial&Movement scheduling.			
Note: The above topics shall be supplemented with site visits to marqueeprojectswithinandoutsidethecountry.			
Courseoutcomes: At the end of the course the student will be able to: Understand theconceptofinfrastructureManagementwithrespectAirports,Tunn elling,Marine/Offshore,RoadsandHighwayInfrastructure.			
References			
<ul style="list-style-type: none"> • Das,P.C.ed.,1999.<i>Managementofhighwaystructures</i>.ThomasT elford. • Adetola,A.andGoulding,J.,2016.Collaborativeframeworkforro ad infrastructure management. <i>Infrastructure AssetManagement</i>,3(2),pp.71-80. • Kazda,A.andCaves,R.E.,2007.<i>Airportdesignandoperation</i>.Am sterdam:Elsevier. • Kapur,A.,1995.<i>Airportinfrastructure:Theemergingroleofthepri vatesector</i>.TheWorldBank. • Frangopol, D. and Tsompanakis, Y. eds., 2014. <i>Maintenance andsafetyofaginginfrastructure:Structuresandinfrastructuresb ookseries</i> (Vol. 10).CRCpress. • Beulen, E., Van Fenema, P. and Currie, W., 2005. Fromapplication outsourcing to infrastructure management: Extendingtheoffshoreoutsourcingserviceportfolio.<i>EuropeanM anagementJournal</i>,23(2),pp.133-144. 			

PROFESSIONALELECTIVE2: Value Engineering in Construction Management			
CourseCode	20ACM364	CIEMarks	100
TeachingHours/Week(L:S:SDA)	1:2:0	SEEMarks	--
Credits	02	Exam Hours	--
Module-1			
Introduction to value engineering (VE), definition, objectives of value engineering, reasons for unnecessary costs, VE techniques and methodology, interface with the other programs.			
Module-2			
Elements of the project budget, need for cost control, meaning of capitalization, capitalization process, and capitalized income approach to construction project budgeting.			
Module-3			
Life cycle cost (LCC) and building costs, LCC technology and examples, LCC methodology, LCC formats and analysis and weighted evaluation – application of LCC to buildings.			
Module-4			
Value engineering and total project management, level of effort, team selection, value engineering job plan, and work plan phases.			
Module-5			
Classifying function, defining function, project level function system technique (fast) diagram, creativity and fixation, interpersonal skills, generation of ideas, brainstorming, rules for brainstorming, Delphi technique, application of Delphi technique to civil engineering projects.			
Note: The above topics shall be supplemented with site visits to marquee projects within and outside the country.			
Course outcomes:			
<ul style="list-style-type: none"> • Establish value engineering techniques and methodology • Draw value engineering job plan and work plan phases • Concept of Delphi techniques and rules for brainstorming 			
References			
<ul style="list-style-type: none"> • Tenah, K.A. (1985). "The Construction Management Process", Reston Publishing Company, Inc. Virginia • Dell'Isola, Alphonse (1997). "Value Engineering: Practical Applications." R.S. Means Company, Inc: Kingston, MA. • Oberiender, G. D. (1993). "Project Management for Engineering and Construction". McGraw-Hill, Inc.: New York. 			

PROFESSIONAL TRAINING / INTERNSHIP			
CourseCode	20ACM37	CIEMarks	100
TeachingHours/Week(L:S:SDA)	--	SEEMarks	--
Credits	04	ExamHours	--
<p>Courseobjectives: Professional Training / Internship provide students the opportunity of hands-on experience that include personal training, time and stress management, interactive skills, presentations, budgeting, marketing, liability and risk management, paperwork, equipment ordering, maintenance, responding to emergencies etc. The objectives are further,</p> <ul style="list-style-type: none"> • To put theory into practice. • To expand thinking and broaden the knowledge and skills acquired through coursework in the field. • To relate to, interact with, and learn from current professionals in the field. • To gain a greater understanding of the duties and responsibilities of a professional. • To understand and adhere to professional standards in the field. • To gain insight to professional communication including meetings, memos, reading, writing, public speaking, research, client interaction, input of ideas, and confidentiality. • To identify personal strengths and weaknesses. • To develop the initiative and motivation to be a self-starter and work independently. 			
<p>Professional Training / Internship: Students under the guidance of internal guide/s and external guide shall take part in all the activities regularly to acquire as much knowledge as possible without causing any inconvenience at the place of internship.</p> <p>Seminar: Each student is required to</p> <ul style="list-style-type: none"> • Present the seminar on the internship orally and/or through power point slides. • Answer the queries and involve in debate/discussion. • Submit the report duly certified by the external guide. • The participants shall take part in discussion to foster friendly and stimulating environment in which the students are motivated to reach high standards and become self-confident. 			
<p>Courseoutcomes: At the end of the course the student will be able to:</p> <ul style="list-style-type: none"> • Gain practical experience within industry in which the internship is done. • Acquire knowledge of the industry in which the internship is done. • Apply knowledge and skills learned to classroom work. • Develop a greater understanding about career options while more clearly defining personal career goals. • Experience the activities and functions of professionals. • Develop and refine oral and written communication skills. • Identify areas for future knowledge and skill development. • Expand intellectual capacity, credibility, judgment, intuition. • Acquire the knowledge of administration, marketing, finance and economics. 			

Internship Requirements: All the students have to undergo mandatory internship of 8 weeks during the vacation between II and III semesters. A University examination shall be conducted during III semester and the prescribed internship credit shall be counted for the same semester. Internship shall be considered as a head of passing and shall be considered for the award of degree. The students are required to submit periodic progress reports of the internship undertaken.

Internship Assessment: CIE marks shall be awarded by a committee comprising of Principal/Dean, PG Course Coordinator/HO D and Guide/co-guide. The CIE marks awarded for Internship, shall be based on the evaluation of Internship Report, Internship Presentations and performance in Question and Answer session in the ratio 50:25:25. Those, who have not pursued/completed the internship shall be declared as fail in internship course and have to complete the same during subsequent University examinations after satisfying the internship requirements. Internship SEE (University examination) shall be as per the University norms.

END OF III SEMESTER

DISSERTATIONSTAGE-2			
CourseCode	20ACM41	CIEMarks	40
TeachingHours/Week(L:S:SDA)	12:6:10	SEEMarks	60
Credits	20	ExamHours	--
<p>Courseobjectives:</p> <ul style="list-style-type: none"> • Tosupportindependentlearning. • Toguidetoselectandutilizeadequateinformationfromvariedresourcesmaintainingethics. • Toguidetoorganizetheworkintheappropriatemannerandpresentinformation(acknowledgingthesources)clearly. • Todevelopinteractive,communication,organisation,timemanagement,andpresentationskills. • Toimpartflexibilityandadaptability. • Toinspireindependentandteamworking. • Toexpandintellectualcapacity,credibility,judgement,intuition. • Toadheretopunctuality,settingandmeetingdeadlines. • Toinstillresponsibilitiestooneselfandothers. • To train students to present the topic of project work in a seminar without any fear, face audience confidently, enhance communication skill, involve in group discussion to present and exchange ideas. 			
<p>Dissertation Stage - 2: Each student of the project, shall involve in carrying out the project work in constant consultation with internal guide, co-guide, and/or external guide and prepare the project report as per the norms avoiding plagiarism.</p>			
<p>Courseoutcomes: Attheendofthecoursethestudentwillbeableto:</p> <ul style="list-style-type: none"> • Presenttheprojectandbeabletodefendit. • Makelinksacrossdifferentareasofknowledgeandtogenerate, develop and evaluate ideas and information so as to apply these skills to the project task. • Habituatedtocriticalthinkinganduseproblemsolvingskills • Communicateeffectivelyandtopresentideasclearlyandcoherentlyinboththewrittenandoralforms. • Workinateamtoachievecommongoal. • Learnontheirown,reflectontheirlearningandtakeappropriateactionstoimproveit. 			
<p>CIE marks shall be awarded by a committee comprising of Dean, PG course/HoD and Guide/co-guide of the department. The CIE marks awarded for Dissertation Stage 2, shall be based on the evaluation of Dissertation Report, Dissertation Presentation skill and performance in Question-and-Answer session in the ratio 50:25:25.</p> <p>SEE shall be at the end of IV semester. Dissertation work evaluation and Viva-Voce examination (SEE), after satisfying the plagiarism check, shall be as per the University norms. The Jury shall comprise of 3 members, 2 external examiners, drawn from academia as well as the industry (if available) and 1 internal examiner.</p>			

END OF IV SEMESTER

